

United Way Worldwide High Performance Campaign Practice Mid-Campaign Review

Meeting Discussion Guide

For **account managers**, consider what could influence achievement of the account's Campaign goal:

- How many pledges and gifts have been processed to date? How does that compare to this point in time last year?
- What campaign strategies and tactics did you plan to use in this campaign? Which tactics were implemented? What impact did they have on the results so far?
- What action items have taken place to close out the campaign? How are we following up with donors who haven't contributed yet this year?
- What is the CEO's involvement in the Campaign?
- Who is the Senior/Executive Sponsor and are they a leadership/major giver? Are there internal champions/ambassadors driving peer-to-peer giving?
- What is the position/department of the Campaign Coordinator? Are they new to the role? How much interaction have we had with them?
- Has there been an acquisition or merger associated with the account or other environmental conditions that have influenced the Campaign?
- Are there opportunities to conduct special events or one time asks to bolster revenue?
- Are there Leadership or Tocqueville givers who have the potential to give more and/or who have relationships that could help drive revenue?
- Is the business culture conducive to the Campaign?
- Are there internal corporate policies that are a barrier to increasing revenue?
- Are there other barriers to meeting the projected goal?
- What roles could the CEO, Board members, VP, other staff, and other volunteers play in addressing these barriers?

For **staff leadership**, consider if any **United Way operational issues** are standing in the way of achievement of the Campaign goal:

- Integration of leadership/major gifts with workplace
- Frequency of communications/relationship management touchpoints
- Availability of data
- Staff ability to use data, engage the CEO in a "discovery" process, or develop reciprocal agreements with companies